

#### FINANCE COMMITTEE MEETING

(BOARD MEETING WITH RESPECT TO **BOARD MEMBERS ON THE COMMITTEE)** 

**Posted** Mailed (US & E-mail) Faxed Friday, 1/19/07

## REMINDER: MEETING DATE & LOCATION CHANGE

TUESDAY, JANUARY 23, 2007 5:30 p.m. (Buffet Dinner for Committee Members & Invited Guests Only) 6:00 p.m. Meeting

ADMINISTRATIVE OFFICES 15255 Innovation Drive, San Diego, CA Conference Rooms B&C

CA	ALL TO ORDER	Time	<u>Page</u>	<u>Target</u> 6:00 p.m.
>	Public Comments	5		6:00 p.m.
>	Information Item(s)  • Updated Program Review Calendar	5		6:05 p.m.
1.	* Approval: Minutes – December 5, 2006, Finance Committee Meeting (Addendum A)	5	2A	6:10 p.m.
2.	* Review/Approval: Annual Review of Finance Committee Bylaws	5	3-5A	6:15 p.m.
3.	Review: Update on Information Systems Strategic Plan – 2002	15	6A	6:20 p.m.
4.	Review: Update on Skilled Nursing Facilities (Addendum B)	15	7A	6:35 p.m.
5.	*Review/Approval: Minutes – December 19, 2006, ICOC Annual Meeting (Addendum C)	10	8A	6:50 p.m.
6.	* Approval: Agreement to Reimburse PMC Medical Staff for Compensation to (Addendum D): Chief of Staff & Chief of Staff Elect – 1/1/06 – 12/31/08	<b></b> 10	9-10A	7:00 p.m.
7.	* Approval: Agreement to Reimburse POM Medical Staff for Compensation to (Addendum E): Chief of Staff, Chief of Staff Elect, QMC Chair, Clinical Service Directors & Section Chiefs – 1/1/07 – 12/31/08	10	11-12A	7:10 p.m.
8.	* Approval: December 2006 & YTD FY2007 Financial Report (Addendum F)	20	13A	7:20 p.m.
9.	* Approval: New Finance Committee Meeting Schedule for 2007	5	14-15A	7:40 p.m.
ΑĽ	JOURNMENT			7:45 p.m.

NOTE: If you have a disability, please notify us 72 hours prior to the event so that we may provide reasonable accommodations.

Distribution: Ted Kleiter, Chairperson Nancy Bassett, RN Linda Greer, RN Marcelo Rivera, MD Michael Covert, FACHE Robert Trifunovic, MD Paul E. Tornambe, MD Bruce Krider, Alternate

Bob Hemker Gerald Bracht Jim Flinn

Tanya Howell, Secretary

Other packets to: Sharon Andrews, Tom Boyle, Sheila Brown, Duane Buringrud, MD, LeAnne Cooney, Dana Dawson, Kwaja Floyd, Gustavo Friederichsen, Janet Gennoe, Wallie George, Andy Hoang, Marcia Jackson, Christine Meaney, Jim Neal, Genevieve Nelwan, Tim Nguyen, Mary Oelman, Tina Pope, Opal Reinbold, Paul Sas, Mike Shanahan, Lorie Shoemaker, Steve Tanaka, Brenda Turner, Melanie Van Winkle, Deloitte and Touche (Drew Sutter)

## Minutes Finance Committee – December 5, 2006

TO:	Board Finance Committee	
MEETING DATE:	Tuesday, January 23, 2007	
FROM:	Tanya Howell, Secretary	
BY:	Bob Hemker, CFO	
_	The minutes of the Finance Committee meeting held on Tuesday, respectfully submitted for approval ( <i>Addendum A</i> ).	
<b>Budget Impact:</b> N	N/A	
<b>Staff Recommenda</b> Committee minutes.	tion: Approval of the Tuesday, December 5, 2006, Finance	
Committee Questions:		
	COMMITTEE RECOMMENDATION:	
Motion:		
Individual Action:		
Information:		
Required Time:		

## **Annual Review of Finance Committee Bylaws**

10:	Board Finance Committee		
MEETING DATE:	Tuesday, January 23, 2007		
FROM:	Bob Hemker, CFO		
	nually, the Finance Committee is required to review the Bylaws of Health as they relate to the Committee (excerpt attached) and ssary revisions.		
<b>Budget Impact:</b> 1	None.		
Staff Recommendation: Recommend approval of existing Bylaws without revision.  Committee Questions:			
	COMMITTEE RECOMMENDATION:		
Motion:			
Individual Action:			
Information:			
Required Time:			

# AMENDED AND RESTATED BYLAWS

**OF** 

## PALOMAR POMERADO HEALTH

6.2 STANDING COMMITTEES. There shall be the following standing committees of the Board: Finance, Governance, Human Resources, Strategic Planning, Community Relations, Quality Review, Audit Committee, and Facilities and Grounds Committee. Standing committees will be treated as the Board with respect to Article V of these bylaws. All provisions in Article V that apply to Board members shall apply to members of any standing committee.

#### 6.2.1 Finance Committee.

- (a) <u>Voting Membership</u>. The Finance Committee shall consist of seven voting members, four members of the Board, the President and Chief Executive Officer and the Chief of Medical Staff from each hospital. One alternate Committee member shall also be appointed by the Chairperson who shall attend Committee meetings and enjoy voting rights on the Committee only when serving as an alternate for a voting Committee member. The Chairperson of the Board may appoint the Treasurer as the chairperson of the Finance Committee.
- (b) <u>Non-Voting Membership</u>. The Chief Financial Officer (CFO), the Chief Administrative Officers Palomar Medical Center and Pomerado Hospital and a nurse representative.
- (c) Duties. The duties of the Committee shall include but are not limited to:
  - (i) Review the preliminary, annual operating budgets for the District and Facilities and other entities;
  - (ii) Develop and recommend to the Board the final, annual, operating budgets;
  - (iii) Develop and recommend to the Board a three-year, capital expenditure plan that shall be updated at least annually. The capital expenditure plan shall include and identify anticipated sources of financing for and objectives of each proposed capital expenditure in excess of \$100,000;
  - (iv) Review and recommend approval of the monthly financial statements to the Board;
  - (v) Recommend to the Board cost containment measures and policies;
  - (vi) Review annually those policies and procedures within its purview and report the results of such review to the Governance Committee. Such reports shall include recommendations regarding the modification of existing or creation of new policies and procedures; and
  - (vii) Perform such other duties as may be assigned by the Board.

## IT Strategic Plan Update

**Board Finance Committee** 

MEETING DATE:	Tuesday, January 23, 2007
FROM:	Steven Tanaka, CIO
replace and update the majo outcome of this plan was to p	002 Information Technology Strategic Plan was a 2 to 3 year process to rity of the information systems at Palomar Pomerado Health. The rovide an Information Technology environment that will improve the ent safety and facilitate clinical and financial processes and decision
A status report on the project Governance activities will be	's status and information regarding new IT Strategic Planning and IT provided at the meeting.
BUDGET IMPACT:	None
STAFF RECOMMENDAT	ION: Information only
COMMITTEE QUESTION	NS:
COMMITTEE RECOMM	ENDATION:
Motion:	
Individual Action:	
Information:	
Required Time:	

TO:

## **Skilled Nursing Facilities Update**

**Board Finance Committee** 

MEETING DATE:	Tuesday, January 23, 2007
FROM:	Steve Gold, Administrator SNF Services
Palomar Continuing Care –	odate on the two Skilled Nursing Facilities (SNFs) – Villa Pomerado and will be presented at the meeting including financial operations, quality service enhancements and future directions for SNF services
BUDGET IMPACT:	None
STAFF RECOMMENDA	<b>FION:</b> Information only
COMMITTEE QUESTIO	NS:
COMMITTEE RECOMM	MENDATION:
Motion:	
Individual Action:	
Information: Required Time:	
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TO:

## Independent Citizens' Oversight Committee Approval of Minutes from Annual Meeting, December 19, 2006

TO: Board Finance Committee

**FROM:** Independent Citizens' Oversight Committee

**MEETING DATE:** Tuesday, January 23, 2007

**BY:** Bob Hemker, CFO

**Background:** On Tuesday, December 19, 2006, the Palomar Pomerado Health Hospital, Emergency Care, Trauma Center Improvement and Repair Measure Bonds Independent Citizens' Oversight Committee (ICOC) held their annual meeting.

Pursuant to §6.4 of the ICOC PP&G, a draft report of all ICOC meetings is to be submitted to the District Board for inclusion in the Board's public records. The draft minutes from the Annual Meeting of December 19, 2006, have been reviewed by the Chair and the Secretary of the ICOC and approved for presentation to the ICOC members and the District Board (*Addendum C*).

**Budget Impact:** N/A

Staff Recommendation: Approval of the draft minutes from the ICOC Annual Meeting held on

December 19, 2006.

**Committee Questions:** 

#### **COMMITTEE RECOMMENDATION:**

Motion: X

**Individual Action**:

**Information:** 

**Required Time:** 

Form A - ICOC Minutes.doc

## PALOMAR MEDICAL CENTER ADMINISTRATIVE SERVICES AGREEMENTS MEDICAL STAFF OFFICERS, DEPARTMENT CHAIRS, QMC CHAIR

**TO:** Board Finance Committee

**MEETING DATE:** Tuesday, January 23, 2007

**BY:** Gerald E. Bracht, Chief Administrative Officer

**BACKGROUND:** Palomar Medical Center Medical Staff Officers and Department Chairs are provided a stipend for services performed as required by the Medical Staff By-laws. The Agreement (*Addendum D*) serves to document the relationship of the Medical Staff Officers and Department Chairs to PPH, and the duties to be performed as consideration for the stipend to assure compliance with Federal regulations.

Presented is the Administrative Services Agreement for the Medical Staff Officers, Department Chairs and QMC Chair.

The Agreement encompasses the roles of 14 individuals at Palomar Medical Center:

Chief of Staff – Robert D. Trifunovic, M.D.

Chief of Staff Elect – John J. Lilley, M.D.

Chairman, Department of Surgery – John T. Steele, M.D.

Chairman, Department of Medicine – John J. Lilley, M.D.

Chairman, Department of OB/GYN – Gregory Langford, M.D.

Chairman, Department of Pediatrics – David Golembeski, M.D.

Chairman, Department of Emergency Medicine – Jaime Rivas, M.D.

Chairman, Department of Radiology – Gary Spoto, M.D.

Chairman, Department of Trauma – Thomas S. Velky, M.D.

Chairman, Department of Anesthesia – Pierre Lotzof, M.D.

Chairman, Department of Pathology – Lachlan Macleay, M.D.

Chairman, Department of Family Practice – Nicholas Jauregui, M.D.

Chairman, Department of Orthopaedics – Paul Milling, M.D.

Chairman, Quality Management Committee – Daniel Harrison, M.D.

The attached Agreement Abstract is the same for all fourteen individuals.

#### **BUDGET IMPACT:** None.

**STAFF RECOMMENDATION:** Approval of the Administrative Services Agreement: Three-year term for the Chief of Staff and Chief of Staff Elect (January 1, 2006 to December 31, 2008); two-year & four-month term for the Surgery Department Chair; and two-year term for all other Department Chairs and the QMC Chair (January 1, 2006 to December 31, 2007).

#### **COMMITTEE QUESTIONS:**

OMMITTEE RECOMMENDATION:	
Iotion:	
ndividual Action:	
nformation:	
equired Time:	

## PALOMAR POMERADO HEALTH - AGREEMENT ABSTRACT

Section	I ALOWAR I OW	MERADO MEALIH - AGREEMENT ABSTRACT
Reference	Term/Condition	Term/Condition Criteria
Reference	TITLE	Administrative Services Agreement
	11122	/ Administrative dervices rigidement
	AGREEMENT DATE	January 1, 2007
	PARTIES	Medical Staff Officers and Department/QMC Chairs, Palomar
		Medical Center Medical Staff and PPH
	PURPOSE	To provide administrative services on behalf of Palomar Medical
		Center Medical Staff in accordance with Medical Staff Bylaws
	SCOPE OF SERVICES	As per duties defined in Palomar Medical Center Medical Staff
		Bylaws
	PROCUREMENT	☐ Request For Proposal ■ Discretionary
	METHOD	- Nequest 1 of 1 Toposal - Discietionally
	TERM	January 1, 2007 – December 31, 2007 - Chief of Staff, Chief of
	1 LIVIII	Staff Elect, Chair, Quality Management Committee, and
		Chairmen Departments of Surgery, Orthopaedics, Medicine,
		Anesthesia, Emergency Medicine, Family Practice, Radiology,
		OB/GYN, Pediatrics, Trauma, and Pathology.
		, , , , , , , , , , , , , , , , , , ,
	RENEWAL	None
	TERMINATION	As described under §4
	00	Manthharttan adariasian af nasarant da sura artation
	COMPENSATION	Monthly after submission of payment documentation.
	METHODOLOGY BUDGETED	■ YES □ NO – IMPACT:
	BUDGETED	TES INO-IMPACT.
	EXCLUSIVITY	■ No □ YES – EXPLAIN:
	EXCESSIVITI	- NO E LES EXILEMN
	JUSTIFICATION	These are positions elected or appointed by the Medical Staff in
		accordance with Medical Staff Bylaws.
	Position Posted	☐ YES ■ No Methodology & Response:
		Elected/Appointed by the Palomar Medical Center Medical Staff
	ALTERNATIVES/IMPACT	N/A
	<b>D</b>	
	DUTIES	Defined in the Palomar Medical Center Medical Staff Bylaws.
	COMMENTO	This naw agreement template was developed by legal saveral
	COMMENTS	This new agreement template was developed by legal counsel.
		The positions are voted upon by Active members of the Medical Staff.
		Stail.
	APPROVALS REQUIRED	■ VP ■CFO ■CEO ■BOD Committee FINANCE ■BOD
	A TROTALO REGUIRED	1 - VI - OI O - OLO - DOD COMMINGE I MANCE - DOD

#### POMERADO HOSPITAL

#### ADMINISTRATIVE SERVICES AGREEMENT

MEDICAL STAFF OFFICERS, CLINICAL SERVICE DIRECTORS, SECTION CHIEFS, QMC CHAIR

**TO:** Board Finance Committee

**MEETING DATE:** Tuesday, January 23, 2007

BY: Jim Flinn, FACHE, Chief Administrative Officer, Pomerado Hospital

**BACKGROUND:** Pomerado Hospital Medical Staff Officers are compensated for services performed as required by the Medical Staff Bylaws. The Agreement (*Addendum E*) serves to document the relationship of the Medical Staff Officers, Clinical Service Directors, Section Chiefs and QMC Chair to PPH, and the duties to be performed as consideration for the stipend to assure compliance with Federal regulations.

Presented is a two-year Administrative Services Agreement for the Chief of Staff, Chief of Staff Elect, Clinical Service Directors, Section Chiefs and Chairperson for the Quality Management Committee.

This Agreement encompasses the roles of eleven individuals at Pomerado Hospital:

Chief of Staff – Benjamin Kanter, M.D.

Chief of Staff Elect – Franklin Martin, M.D.

Clinical Service Director, Surgery – Kyle Potts, M.D.

Clinical Service Director, Diagnostic Services – Gary Spoto, M.D.

Clinical Service Director, Primary Care – Alan Conrad, M.D.

Clinical Service Director, Maternal Child – Timothy Maresh, M.D.

Section Chief, Pediatrics – Nabil Fatayerji, M.D.

Section Chief, Emergency Medicine – Jaime Rivas, M.D.

Section Chief, Pathology – Jerry Kolins, M.D.

Section Chief, Anesthesia – Marc Gipsman, M.D.

Chairman, Quality Management Committee - Roger Acheatel, M.D.

The attached Agreement Abstract is the same for all eleven individuals.

**BUDGET IMPACT: None** 

**STAFF RECOMMENDATION:** Approval of the two-year (January 1, 2007 to December 31, 2008) Administrative Services Agreement for the Medical Staff Officers, Clinical Service Directors, Section Chiefs and QMC Chair.

#### **COMMITTEE QUESTIONS:**

COMMITTEE RECOMMENDATION:
Motion:
Individual Action:
Information:
Required Time:

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## PALOMAR POMERADO HEALTH - AGREEMENT ABSTRACT

Section	1712011111111	IERADO HEALTH - AGREEMENT ABSTRACT
Reference	Term/Condition	Term/Condition Criteria
11010101100	TITLE	Administrative Services Agreement
	AGREEMENT DATE	January 1, 2007
	PARTIES	Medical Staff Officers and Division Directors, Section Chiefs/QMC Chair, Pomerado Hospital Medical Staff and PPH
	PURPOSE	To provide administrative services on behalf of Pomerado Hospital Medical Staff in accordance with Medical Staff Bylaws
	SCOPE OF SERVICES	As per duties defined in Pomerado Hospital Medical Staff Bylaws
	PROCUREMENT METHOD	☐ Request For Proposal ■ Discretionary
	TERM	January 1, 2007 – December 31, 2008 - Chief of Staff, Chief of Staff Elect, Quality Management Chair, Clinical Service Directors, Surgery, Diagnostic Services, Primary Care & Maternal Child, and Section Chiefs, Anesthesia, Emergency Medicine, Pathology and Pediatrics.
	RENEWAL	None
	TERMINATION	As described under §5.2 through §5.5
	COMPENSATION METHODOLOGY	Monthly upon submission of required monthly time reports
	BUDGETED	■ YES □ NO - IMPACT:
	EXCLUSIVITY	■ No □ YES – EXPLAIN:
	JUSTIFICATION	These are positions elected by the Medical Staff in accordance with Medical Staff Bylaws.
	POSITION POSTED	☐ YES ☐ No Methodology & Response:  N/A – Elected by the Pomerado Hospital Medical Staff
	ALTERNATIVES/IMPACT	N/A
	DUTIES	Defined in the Pomerado Hospital Medical Staff Bylaws. May include:  Provision for Staff Education Provision for Medical Staff Education Provision for participation in Quality Improvement
	COMMENTS	Agreement templates were developed by legal counsel. The positions are voted upon by Active members of the Medical Staff.
	APPROVALS REQUIRED	■ VP ■CFO ■CEO ■BOD Committee FINANCE ■BOD

## December 2006 & YTD FY2007 Financial Report

ТО:	Board Finance Committee	
MEETING DATE:	Tuesday, January 23, 2007	
FROM:	Robert Hemker, CFO	
	The Board Financial Reports (unaudited) for December 2006 e submitted for the Committee's approval (Addendum F).	
Budget Impact:	N/A	
Staff Recommendate	tion: Staff recommends approval.	
Committee Questions:		
	COMMITTEE RECOMMENDATION:	
Motion:		
Individual Action:		
Information:		
Required Time:		

## **2007 Finance Committee Meeting Dates**

Finance Committee

TO:

MEETING DATE:	Tuesday, January 23, 2007		
FROM:	Tanya Howell, Secretary		
BY:	Bob Hemker, CFO		
financial results, as w	Based on key financial dates regarding the monthly closing of ell as the calendars of the Board members on the Committee, eetings for the 2006 calendar year were held during the last week		
The Board members on the Finance Committee having remained constant for the 2007 calendar year, the last Tuesday evening of the month will be discussed as the choice for the monthly meetings of the Finance Committee, except for the months of November/December, which have historically been held in a combined meeting on the first Tuesday of December. Alternatively, the meetings could be held on the fourth (4 <sup>th</sup> ) Tuesday (3 remaining months have 5 Tuesdays); or as daytime meetings.			
	Preliminary schedule—with the meetings rotating between Pomerado Hospital and Palomar Medical Center (as available)—is attached, based upon historical practice.		
<b>Budget Impact:</b> N/	'A		
<b>Staff Recommendation:</b> Meeting schedule as per discussion and Committee consensus.			
Committee Questions:			
	COMMITTEE RECOMMENDATION:		
Motion:			
Individual Action:			
Information:			
Required Time:			



## PALOMAR POMERADO HEALTH FINANCE COMMITTEE MEETING SCHEDULE CALENDAR YEAR 2007

#### Last Tuesday of every month<sup>1</sup>

Meeting start time is 6:00 p.m. for all meetings, preceded by dinner<sup>2</sup> at 5:30 p.m.

#### **DATE**

Tuesday January 23, 2007

Tuesday February 27, 2007 Tuesday

Tuesday April 24, 2007

March 27, 2007

Tuesday May 29, 2007



#### **LOCATION OF MEETING**

Administrative Offices Conference Rooms B&C

Palomar Medical Center Graybill Auditorium

Pomerado Hospital Conference Room E

Palomar Medical Center Graybill Auditorium

Pomerado Hospital Conference Room E

#### **MAY 2007**

#### **Budget Workshop & Board Meeting Full Board Attendance**

**Graybill Auditorium** 

**Palomar Medical Center** 

Palomar Medical Center Graybill Auditorium

Pomerado Hospital Conference Room E

Palomar Medical Center Graybill Auditorium

Pomerado Hospital Conference Room E

Palomar Medical Center Graybill Auditorium

Pomerado Hospital Conference Room E

15*A* 

Tuesday June 26, 2007

Tuesday July 31, 2007

Tuesday

August 28, 2007

Tuesday

September 25, 2007

Tuesday

October 30, 2007

Tuesday

December 4, 2007

2007 Calendar Draft.doc **REVISED 1/18/2007** 

**Exceptions noted in red** 

Dinner will be catered at Palomar Medical Center and via the cafeteria line at Pomerado Hospital